

BOROUGH OF CONSHOHOCKEN AUTHORITY
November 16, 2021 MEETING
6:35 PM

The Stated Meeting of the Borough of Conshohocken Authority ("BCA") was held at the Authority's office on November 26, 2021. The meeting was called to order at 6:35 PM.

ROLL CALL:

Board members present were: Chair, Mrs. Janene Reilly; Vice-Chair, Ms. Carol Smith; and Board Member, Mrs. Tina Sokolowski. Also present were Interim Executive Director, Mr. Terry Fedorchak; Operations Manager, Mr. Ed Mongan and Finance Director, Mrs. Shannon Stewart. Secretary, Mr. Felix Raimondo was absent

PUBLIC COMMENT:

None

INVITED GUEST(S):

None.

Consideration of the 2022 Budget

The 2022 Budget was reviewed and discussed with the Board Members.

Mr. Fedorchak discussed the Sewer Service Revenue Accounts and new customer accounts from the new apartment complexes that should be added in the near future. The 2022 Sewer Service Revenue Budget numbers are based on the 2020 actual and 2021 Projected. The board agreed with the numbers.

Mr. Fedorchak discussed including a budget line item for connection fees to cover capital projects that are planned for the current year. Mr. Fedorchak discussed projected connection fees from 400 W Elm Street for 2022, estimated at around \$2 million. Mrs. Sokolowski asked if there is a policy or threshold for using connection fees to help with operating costs. Mr. Fedorchak stated that the Authority does not have a written policy. Mr. Fedorchak explained that he added \$50,000 for the budget for 2022 for a list of purchases in 2022 including a flight pump for \$17,000, a sludge pump for \$17,000, 4 electric heaters for \$4,000, 5 LED pool lights for \$6,500 and 4 maintenance shop heaters at \$12,000.

Mr. Fedorchak discussed the \$4 million in CDs that were approved by the board earlier in the year. That allowed the Authority to earn an additional \$4-5000 in interest.

Mrs. Sokolowski asked about the Contract Revenue from Plymouth Township. Mr. Fedorchak explained that this is the amount that Plymouth pays based on flows from the Colwell meters.

Mrs. Sokolowski asked about the Harrison Group Medical Copay and why the budgeted amount was reduced by 65%. Mrs. Stewart discussed that previously the authority budgeted the max amount of exposure and that this year it was decided to go with a rolling average since the authority sets the funds aside for the HRA in a separate bank account.

Mr. Fedorchak discussed the Sludge Removal Account and explained that the amount was increased to cover the liquid hauling cost while replacing the belt filter press with new sludge removal equipment.

Mrs. Sokolowski asked about the Interceptor Lining Project account and Mr. Fedorchak explained that this account is for the Interceptor phase II, III and IV that were just bid and awarded.

Mrs. Sokolowski asked about the advertising expense account and the Upper Merion Sewer Rental Contract.

Mr. Fedorchak discussed the Interest Expense and Principal Payment and the loan refinancing. He stated that the refinancing will save the Authority around \$130,000 per year going forward. However, for 2022 the principal and interest payments for the new Notes will be even lower. This will be just for 2022, and from 2023 on the debt service payments will level off.

The board discussed beginning the process of a rate study anticipating a rate increase in the future, including other options not just the current rate structure that is currently in place.

Mrs. Sokolowski asked about rate increases for West Conshohocken and Conshohocken. Mrs. Reilly explained that the residents of Conshohocken would not see a rate increase due to the purchase of West Conshohocken. Mrs. Sokolowski asked if there was a way to charge the complexes and associations to take the hit rather than putting the burden on the residents.

A motion was made by Mrs. Sokolowski, seconded by Ms. Smith to adopt the 2022 Budget. None opposed. Motion approved 3-0.

Connection Fee Transfer for Capital Expenses.

A motion was made by Ms. Smith, seconded by Mrs. Sokolowski to approve a transfer from the connection fee account to the main operating account in the amount of \$94,496.54 to cover the following capital projects. None opposed. Motion approved 3-0.

- Utility Water Pipe Replacement 11,323.76

| | |
|----------------------------------|-----------|
| • C Blower Motor | 1,772.20 |
| • Grit Station Chain Replacement | 3,996.00 |
| • Garage Heater Replacement | 4,639.00 |
| • Carbon Media Replacement | 47,407.00 |
| • Filter Press Belts | 8,800.00 |
| • Wet Well Pump | 16,558.58 |

10 Year Capital Program

The 10 Year Capital Improvements Budget for 2022 through 2030 was reviewed and discussed with the Board Members.

Mr. Fedorchak discussed the changes in the capital budget. Mr. Fedorchak discussed the electrical substation upgrade and recommended hiring the electrical engineer Mr. Ebert recommended to begin the assessment for the upgrade. Mr. Fedorchak also discussed an annual maintenance contract for the electrical equipment.

A motion was made by Mrs. Sokolowski, seconded by Mrs. Reilly to approve the revised Capital Improvement Budget with the understanding that it will be presented to Plymouth Township for discussion and approval. None opposed. Motion approved 3-0.

ADJOURNMENT:

There being no further business to come before the Board, it was moved by Mrs. Sokolowski, seconded by Mrs. Reilly, all voting "Aye" to adjourn the meeting. None opposed. Motion approved 3-0. Adjournment occurred at 8:30 PM.

Respectfully submitted,

Shannon Stewart

Borough of Conshohocken Authority (BCA) Capital Improvement Budget 2022-2030

11/16/2021 Recommended

| WWTP Project Name | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 |
|--|------------------------|-----------------------|----------------------|------------------------|------------------------|----------------------|----------------------|----------------------|---------------------|
| Wet Well Submersible Pump Replacement | \$ 21,000.00 | \$ 22,050.00 | \$ - | \$ - | \$ 25,525.00 | \$ 26,802.00 | \$ - | \$ - | \$ 28,500.00 |
| Wet Well Control Panel Upgrade | | \$ 175,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Rotating Biological Contactor Train B Units 1-9 Replacement | \$ - | \$ - | \$ 75,000.00 | | \$ 3,145,000.00 | \$ - | \$ - | \$ - | \$ - |
| Solids Handling Upgrade Study (Digester A & B) | \$ - | \$ 10,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Alarm Panel and SCADA System Upgrade | \$ - | \$ - | \$ - | \$ - | \$ 300,000.00 | \$ - | \$ - | \$ - | \$ - |
| Utility & Yard Piping | \$ - | | \$ 25,000.00 | \$ 225,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Driveway Resurfacing | \$ - | \$ - | \$ - | | \$ 185,000.00 | \$ 185,000.00 | \$ - | \$ - | \$ - |
| Electrical SubStation Upgrade to Service Entire WWTP with Both | \$ 100,000.00 | | \$ 250,000.00 | \$ 2,000,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Thickener Tank Engineering Study | \$ - | \$ 8,500.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Administration Building Renovations(Engineering Study) | \$ 25,000.00 | \$ 50,000.00 | \$ 25,000.00 | \$ - | \$ - | \$ - | \$ - | | \$ - |
| Security Upgrade(cameras, fire/alarm system) | \$ - | \$ - | \$ 22,500.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Belt Filter Press Replacement | \$ 800,000.00 | \$ 400,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Rehabilitation to Interceptor | \$ 113,807.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 450,000.00 | \$ - | \$ - |
| Plant Cost | \$ 1,059,807.00 | \$ 665,550.00 | \$ 397,500.00 | \$ 2,225,000.00 | \$ 3,655,525.00 | \$ 211,802.00 | \$ 450,000.00 | \$ - | \$ 28,500.00 |
| CAPITAL SHARES PER BOROUGH/TOWNSHIP (WWTP) | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 |
| CONSHOHOCKEN 73.8% | \$ 782,137.57 | \$ 491,175.900 | \$ 293,355.00 | \$ 1,642,050.00 | \$ 2,697,777.450 | \$ 156,309.88 | \$ 332,100.00 | \$ - | \$ 21,033.00 |
| PLYMOUTH TOWNSHIP 26.2% | \$ 277,669.43 | \$ 174,374.100 | \$ 104,145.00 | \$ 582,950.00 | \$ 957,747.550 | \$ 55,492.124 | \$ 117,900.00 | \$ - | \$ 7,467.00 |
| COLLECTION CONVEYANCE SYSTEM | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 |
| Collection Rehabilitation Engineering Study | \$ - | \$ 15,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Rehabilitation to Collection System | \$ - | \$ - | \$ 75,000.00 | \$ 75,000.00 | \$ 75,000.00 | \$ 75,000.00 | \$ 75,000.00 | \$ 75,000.00 | \$ 75,000.00 |
| Easement Acquisitions | \$ - | \$ 50,000.00 | | \$ 50,000.00 | | \$ 50,000.00 | | \$ 50,000.00 | |
| West Conshy Collection System GIS Upgrade | \$ - | \$ - | \$ - | \$ 80,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - |
| West Conshy Pump Station Pumps | \$ - | \$ 22,500.00 | \$ - | \$ 24,500.00 | \$ - | \$ 26,500.00 | \$ - | \$ - | \$ - |
| West Conshy Pump Station Generator and Electrical Upgrades | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 150,000.00 | \$ - | \$ - |
| West Conshy Pump Station Control Panel and Electrical Upgrades | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 325,000.00 | \$ - | \$ - |
| Easement Jet Vac Machine | \$ - | \$ - | \$ - | \$ - | \$ 95,000.00 | \$ - | \$ - | \$ - | \$ - |
| Collection Cost | \$ - | \$ 87,500.00 | \$ 75,000.00 | \$ 229,500.00 | \$ 170,000.00 | \$ 151,500.00 | \$ 550,000.00 | \$ 125,000.00 | \$ 75,000.00 |
| BOROUGH OF CONSHOHOCKEN AUTHORITY TOTAL CAPITAL COST | FY 2020 | 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| Plant + Collection System | \$ 782,137.57 | \$ 578,675.900 | \$ 368,355.00 | \$ 1,871,550.00 | \$ 2,867,777.45 | \$ 307,809.88 | \$ 882,100.00 | \$ 125,000.00 | \$ 96,033.00 |

**Borough of Conshohocken Authority
2022 Budget**

| Account | Description | 2019 Actual | 2020 Actual | 2021 Budget | 9/30/2021 YTD | 2021 Forecast | 2022 Budget |
|-----------------------------|--|------------------------|------------------------|------------------------|--------------------------|--------------------------|------------------------|
| 01.401.010 | Sewer Service Revenue | 1,624,575 | 1,626,830 | 1,633,500 | 1,204,299 | 1,605,733 | 1,630,000 |
| 01.401.025 | Sewer Service Revenue (WC) | 578,461 | 583,188 | 700,000 | 486,558 | 648,744 | 650,000 |
| 01.402.010 | Connection Fees | 691,000 | 2,083,200 | - | 1,691,200 | 1,691,200 | 1,200,000 |
| 01.402.025 | Connection Fees (WC) | - | - | - | - | - | - |
| 01.402.040 | Penalties | 26,469 | 11,892 | 15,000 | 17,382 | 23,176 | 15,000 |
| 01.402.045 | Penalties (WC) | 4,140 | 3,437 | 5,000 | 6,184 | 8,246 | 5,000 |
| 01.402.050 | Certifications | 12,050 | 12,300 | 8,500 | 9,550 | 12,733 | 8,500 |
| 01.402.055 | Certifications (WC) | 3,100 | 3,000 | 3,400 | 2,600 | 3,467 | 3,400 |
| 01.402.060 | NSF Fees | 270 | 90 | 140 | 40 | 60 | 140 |
| 01.402.070 | MIPP Fees | 8,300 | 9,000 | 5,500 | 5,500 | 5,500 | 5,500 |
| 01.402.080 | Misc. Fees & Permits | 1,611 | 2,624 | 3,500 | 116 | 616 | 3,500 |
| 01.402.090 | Energy Curtailment PJM Program | 143 | 247 | - | - | - | - |
| 01.403.010 | Lien Fees | 3,807 | 1,377 | 2,500 | - | - | 2,500 |
| 01.403.020 | Legal Fees | 9,953 | 3,600 | 10,000 | - | - | 10,000 |
| 01.404.020 | Contract Revenue- Plymouth Twp | 343,861 | 306,644 | 320,000 | 239,071 | 318,762 | 340,000 |
| 01.404.040 | Grant Revenue | - | - | - | - | - | - |
| 01.404.050 | Capital Loan - Plymouth Twp | (1) | - | - | - | - | - |
| 01.406.010 | Interest Income | 67,052 | 10,623 | 5,000 | 4,133 | 5,511 | 5,000 |
| 01.406.010 | Capital Contributions | - | 8,998 | - | - | - | - |
| 01.407.010 | Transfer from Connection Fee Account | - | - | - | - | 90,000 | 50,000 |
| TOTAL REVENUE | | 3,374,791 | 4,667,049 | 2,712,040 | 3,666,634 | 4,413,746 | 3,928,540 |
| 01.502.010 | Wages - Plant | 351,459 | 322,362 | 318,000 | 240,888 | 305,445 | 348,916 |
| 01.502.030 | Payroll Taxes - Plant | 28,054 | 25,457 | 35,000 | 18,866 | 22,908 | 26,169 |
| 01.502.031 | Worker's Comp - Plant | 11,975 | 13,955 | 14,600 | 13,536 | 13,536 | 15,169 |
| 01.502.035 | Pension (MMO) | 29,934 | 8,398 | 8,250 | - | 8,223 | 9,257 |
| 01.502.040 | Medical and Dental Benefits - Plant | 64,371 | 56,853 | 72,600 | 49,168 | 63,845 | 58,708 |
| 01.502.050 | Harrison Group Medical Copay - Plant | 34,778 | 15,776 | 55,200 | 4,870 | 6,493 | 22,079 |
| 01.502.055 | Life Insurance - Plant | 4,378 | 4,035 | 4,500 | 3,295 | 4,394 | 4,183 |
| 01.503.010 | Utilities - Gas & Electric | 133,592 | 128,810 | 110,000 | 83,213 | 124,820 | 130,000 |
| 01.403.020 | Utilities - Water | 2,745 | 3,408 | 2,000 | 2,421 | 3,396 | 3,500 |
| 01.504.010 | Plant Security | 1,271 | 1,598 | 2,000 | 336 | 400 | 1,500 |
| 01.504.020 | Vehicle Maintenance | - | 433 | 500 | 325 | 100 | 500 |
| 01.505.010 | Plant Maintenance | 17,533 | 20,266 | - | - | - | - |
| 01.505.020 | Plant Supplies | 831 | 1,900 | - | - | - | - |
| 01.505.030 | Plant Repairs/Maintenance Bldg | 176 | 416 | 15,000 | 1,479 | 1,519 | 25,000 |
| 01.505.040 | Plant Repairs/Maintenance Plant | 42,834 | 14,052 | 60,000 | 45,764 | 55,464 | 53,000 |
| 01.505.050 | Small Tools - Minor Repairs | 3,101 | 850 | - | - | - | - |
| 01.505.060 | Employee Drug Testing | 198 | 354 | 500 | 255 | 455 | 500 |
| 01.506.010 | Engineering Fees - Plant | 7,195 | 9,655 | 10,000 | 13,920 | 18,560 | 10,000 |
| 01.506.011 | Engineering - Wasteload Manangement Report | 3,160 | 3,219 | 5,000 | 3,719 | 3,719 | 4,000 |
| 01.507.010 | Plant - Uniforms/Safety Supplies | 5,522 | 6,565 | 4,000 | 4,623 | 4,623 | 7,000 |
| 01.508.010 | Inside Lab Costs | 2,332 | 1,836 | 4,000 | 199 | 1,373 | 4,000 |
| 01.508.020 | Outside Lab Costs | 35,290 | 30,877 | 26,000 | 22,956 | 28,419 | 30,000 |
| 01.509.010 | Sludge Removal | 232,529 | 121,351 | 130,000 | 109,635 | 148,635 | 170,000 |
| 01.510.011 | Chlorine | 4,960 | 4,400 | 5,000 | 3,300 | 4,100 | 5,000 |
| 01.510.012 | Sodium Hypochlorite | 743 | 200 | 500 | - | 540 | 500 |
| 01.510.013 | Sodium Bisulfite | 3,384 | 1,692 | 3,000 | 1,400 | 2,800 | 2,000 |
| 01.510.014 | Lime | - | - | - | - | 500 | - |
| 01.510.015 | Polymer | 2,926 | 2,808 | 4,000 | 5,283 | 6,083 | 4,000 |
| 01.510.017 | Odor Control Media Replacement | - | - | 10,000 | - | 47,407 | - |
| 01.510.020 | Belt Filter Press Replacement | - | - | - | - | - | 1,200,000 |
| 01.511.010 | Equipment Rentals& Lease Exp. | - | 220 | - | - | - | - |
| 01.512.010 | Misc. Operating Expenses | - | 21 | - | - | - | - |
| 01.512.011 | DEP Permit Fee | 2,242 | 2,258 | 2,250 | 1,250 | 1,250 | 2,000 |
| 01.512.012 | Plant Mats, Deodorizers, Gloves | 1,128 | 2,702 | 5,000 | 1,909 | 2,359 | 3,000 |
| TOTAL PLANT EXPENSES | | 1,028,639 | 806,727 | 906,900 | 632,609 | 881,366 | 2,139,980 |
| 01.601.010 | Wages - Collections | 116,798 | 122,577 | 140,000 | 90,118 | 134,446 | 140,480 |
| 01.601.020 | Payroll Taxes - Collections | 9,146 | 9,448 | 13,000 | 7,113 | 10,083 | 10,536 |
| 01.601.030 | Medical and Dental Benefits - Collections | 12,882 | 9,812 | 13,000 | 9,866 | 13,270 | 13,618 |
| 01.601.031 | Workers Comp - Collections | 3,783 | 4,764 | 5,000 | 4,684 | 4,684 | 5,207 |

| | | | | | | | |
|------------|--|--------|-------|--------|-------|--------|---------|
| 01.601.035 | Pension (MMO) | 9,948 | 3,359 | 3,300 | - | 3,289 | 3,703 |
| 01.601.040 | Harrison Group Medical Copay - Collections | 2,549 | 7,833 | 13,800 | 3,790 | 5,053 | 4,150 |
| 01.601.055 | Life Insurance - Collections | 1,879 | 1,734 | 1,900 | 1,445 | 1,927 | 2,091 |
| 01.602.010 | Maintenance - Sewer | 9,690 | 9,629 | 20,000 | 4,779 | 10,279 | 15,000 |
| 01.602.020 | Maintenance - Supplies | 574 | 336 | - | - | - | - |
| 01.602.030 | Small Tools & Minor Equipment | 289 | 733 | - | - | - | - |
| 01.603.010 | Equipment Rentals & Lease Exp. | 605 | - | - | - | - | - |
| 01.604.010 | Vehicle Fuel Expenses | 5,074 | 6,790 | 6,000 | 3,080 | 6,080 | 6,000 |
| 01.604.020 | Jet Truck Expenses | 2,465 | 651 | 2,000 | 713 | 1,213 | 2,000 |
| 01.604.030 | Vacuum Trailer | 1,869 | 235 | 1,000 | 2,278 | 2,278 | 1,000 |
| 01.604.035 | Camera Truck | - | 4,414 | 4,000 | 105 | 605 | 3,000 |
| 01.605.010 | Uniforms - Road Crew | 1,532 | 1,811 | 2,000 | 1,568 | 1,568 | 2,000 |
| 01.606.010 | Engineering Fees - Collec. Sys. | 32,090 | 7,004 | 10,000 | 1,143 | 1,524 | 8,000 |
| 01.606.020 | Engineering - Wasteload Mgmt Rpt (WC) | - | 815 | - | - | - | - |
| 01.606.025 | Engineering Fees - Collec. Sys. (WC) | 20,832 | 911 | - | - | - | - |
| 01.606.026 | Electric/Water/Phone Utilities (WC) | 7,931 | 7,478 | 7,500 | 5,548 | 7,398 | 7,500 |
| 01.606.027 | Maintenance Sewer (WC) | 2,476 | 530 | - | - | - | - |
| 01.606.028 | Maintenance Supplies (WC) | 92 | - | - | - | - | - |
| 01.606.029 | WC PS - Pump Replacement | 2,319 | 310 | 10,000 | - | - | 10,000 |
| 01.606.030 | Interceptor Lining Project | - | - | - | - | - | 114,000 |
| 01.607.010 | Misc. Operating Expense - Collections | 12 | 607 | - | 46 | 46 | - |
| 01.609.020 | Computer Expenses - Collections | - | - | 4,000 | - | - | - |

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|----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| TOTAL COLLECTION EXPENSES | 244,836 | 201,780 | 256,500 | 136,277 | 203,745 | 348,284 |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|

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|------------|---|---------|---------|---------|---------|---------|---------|
| 01.701.010 | Wages - Admin | 273,098 | 225,871 | 255,000 | 235,590 | 320,372 | 334,908 |
| 01.702.010 | Payroll Taxes - Admin | 22,136 | 17,194 | 24,500 | 18,848 | 24,028 | 25,118 |
| 01.702.020 | Medical and Dental Benefits - Admin | 33,294 | 23,285 | 30,000 | 23,119 | 30,869 | 31,001 |
| 01.702.030 | Workers Comp - Admin | (107) | 808 | 1,000 | 2,036 | 2,036 | 2,264 |
| 01.702.035 | Pension (MMO) | 23,260 | 5,039 | 5,000 | - | 4,934 | 5,554 |
| 01.702.040 | Harrison Group Medical Copay - Admin | 19,929 | 16,381 | 27,600 | 6,084 | 8,112 | 10,379 |
| 01.702.050 | Pension Expense (Split this year) | - | - | - | - | - | - |
| 01.702.055 | Life Insurance - Admin | 2,940 | 2,505 | 3,000 | 2,131 | 2,841 | 3,082 |
| 01.703.010 | Insurances | 59,816 | 63,543 | 68,000 | 66,572 | 66,572 | 71,871 |
| 01.703.025 | Insurances (WC) | - | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 01.704.010 | Legal - Admin | 147,114 | 97,487 | 95,000 | 54,517 | 82,690 | 90,000 |
| 01.704.020 | Legal - Plant | 2,375 | 950 | 6,000 | 957 | 1,275 | 3,000 |
| 01.704.030 | Legal - Collections | 19,749 | 2,049 | 19,000 | 9,238 | 12,317 | 19,000 |
| 01.704.035 | Legal - Collections (WC) | 4,494 | 5,730 | - | - | - | - |
| 01.704.040 | Legal - Liens | 17,488 | 5,483 | 10,000 | 1,633 | 2,177 | 10,000 |
| 01.705.055 | Plymouth Sewer Acquisition | 13,235 | - | - | - | - | - |
| 01.705.010 | Auditing Expenses | 64,308 | 106,801 | 50,000 | 80,033 | 86,438 | 50,000 |
| 01.705.011 | Accounting Expenses | 15,705 | 8,865 | 10,000 | 6,960 | 8,820 | 8,000 |
| 01.706.010 | Engineering Fees - G & A | 10,800 | 14,327 | 10,000 | 8,343 | 11,124 | 10,000 |
| 01.707.011 | Board Expense Payment | 7,475 | 7,500 | 7,500 | 5,375 | 6,575 | 7,500 |
| 01.707.020 | Consulting Fees | 1,579 | 7,950 | 2,500 | - | - | 5,000 |
| 01.707.025 | Administrative Service Fee | - | - | - | - | - | 200,000 |
| 01.707.030 | Consulting Fees - W Conshy Purchase | 16,800 | - | - | - | - | - |
| 01.708.010 | Dues, Subscription & Conferences | 8,015 | 4,573 | 6,000 | 9,879 | 13,172 | 13,000 |
| 01.709.010 | Office Supplies & Expenses | 22,145 | 20,130 | 18,000 | 16,316 | 21,755 | 20,000 |
| 01.709.020 | Computer Expenses | 5,943 | 32,016 | 10,000 | 18,060 | 18,534 | 15,000 |
| 01.709.030 | COVID 19 Expenses | - | 22,194 | - | - | - | - |
| 01.710.010 | Maintenance - Office | 29 | - | - | - | - | - |
| 01.711.010 | Utilities - Telephone | 7,166 | 6,122 | 6,000 | 4,776 | 6,368 | 6,500 |
| 01.712.010 | Advertising Expense | 3,502 | 6,490 | 3,000 | 5,282 | 7,043 | 5,000 |
| 01.712.020 | Community Outreach | 1,642 | - | - | - | - | - |
| 01.713.010 | Postage - General | 4,246 | 4,168 | 10,000 | 8,234 | 10,978 | 11,000 |
| 01.713.020 | Postage - Billing | 10,000 | 4,713 | - | - | - | - |
| 01.713.025 | Postage - Billing (WC) | 358 | 1,397 | - | - | - | - |
| 01.713.035 | Billing Services | - | - | - | 2,575 | 3,433 | 4,000 |
| 01.714.020 | Collection Expenses - Aqua | 9,911 | 8,582 | 10,000 | 5,778 | 7,704 | 8,000 |
| 01.714.025 | Collection Expenses (WC) - Aqua | 2,000 | 2,184 | - | - | - | - |
| 01.715.025 | Upper Merion Sewer Rental Contract (WC) | 7,649 | 7,475 | 3,912 | 3,887 | 7,774 | 7,500 |
| 01.716.010 | Misc. G & A Expenses | 368 | 453 | - | 170 | 170 | 170 |
| 01.716.030 | Donations | 2,643 | 3,350 | 5,000 | 1,000 | 3,000 | 5,000 |
| 01.717.010 | Bank Fees | 5,269 | 5,560 | 6,000 | 3,859 | 5,146 | 5,500 |
| 01.718.010 | Depreciation Expense | 901,598 | 979,728 | - | - | - | - |
| 01.720.010 | Payroll Processing Fees | 4,099 | 4,078 | 4,500 | 2,988 | 3,983 | 4,500 |
| 01.722.010 | Interest Expense (2021 A & 2021 AA Loans) | 340,076 | 282,114 | 273,233 | 213,577 | 273,240 | 147,844 |

| | | | | | | |
|---|------------------|------------------|------------------|------------------|------------------|------------------|
| Principal Payments (2021 A & 2021 AA Loans) | | | 554,120 | 338,120 | 554,120 | 400,550 |
| TOTAL ADMINISTRATIVE EXPENSES | 2,092,145 | 2,013,097 | 1,539,865 | 1,161,936 | 1,613,599 | 1,546,240 |
| TOTAL EXPENSES | 3,365,620 | 3,021,603 | 2,703,265 | 1,930,821 | 2,698,710 | 4,034,505 |
| NET INCOME/LOSS | 9,170 | 1,645,446 | 8,775 | 1,735,812 | 1,715,036 | (105,965) |